

Centro para el Desarrollo Económico Latino

# Latino Entrepreneurship and Innovation: Lessons from Yesterday and for Tomorrow

Mario A. Hernandez Vice President and Chief Operating Officer Latino Economic Development Center

mario@ledc-mn.org

612-724-5332

## Our History

- Social justice roots
- Strive to eliminate barriers and improve access
- Foster full economic participation
- Fostering asset/wealth acquisition





### Our Mission and Vision

#### Our Mission....

To transform our community by creating economic opportunity for Latinos.

#### Our Vision...

A thriving multicultural community enriched by Latino leadership, culture and economic influence.

## **Entrepreneurial Stories**

- Mercado Central
- La Loma
- Tortilleria La Perla



Ana Chacon, Arte Hispano



Victorino Geniz, Panaderia San Miguel



## Impact of Latino business development

#### Individual

- Additional income for family
- Sense of personal accomplishment
- Individual growth and transformation

#### Community impact

- Filled storefronts
- Strong tax base
- Increase in jobs
- Decrease in crime





Miriam Mijangos, Recipient of Empresaria of the Year (2014)

## Entrepreneurship

• Entrepreneur: one who organizes, manages, and assumes the risks of a business or enterprise

#### Qualities

- Risk-taking
- Organizer of resources
- Initiator (movido)





Clementina Serna-Quintana, El Norteño Restaurante

## Entrepreneur Profile

- Recent immigrant (6-8 yrs)
- Limited English speaking skills
- Limited formal education
- Unfamiliar with how to open a business in U.S.
- Limited capital social and economic

- Strong work ethic
- Some skills from work in home country
- Driven; "movidos"
- Learned from working in their sector – food, cleaning, etc.





## Latino Entrepreneur Business and Personal Growth Journey

#### Business growth

- Focus on serving Latino community
- Move to serving non-Latino community

#### Personal Growth

- Develop as leaders in ethnic business community
- Move to developing as leaders in broader ethnic community
- Move to developing as leaders in non-Latino business and broader community

#### Use of economic capital

 Economic capital leads to other capital – political, philanthropic, and social





Bruce Nestor and Susana de Leon, De Leon and Nestor (Law Firm)

## Latino Business Development Sectors

- Grocery
- Restaurant
- Entertainment
- Services to Latino community
- Cleaning
- Cosmetology





## Pathway To Business Ownership

- Micro-entrepreneurship classes for general education
- One-on-one technical assistance
- Connections to Latino business community
- Financing
- Ongoing educational opportunities
- Additional business development support to assist growing businesses



In-field training by Rodrigo Cala, Cala Farms



## Commercial District Revitalization Strategies

- Foster entrepreneurship through training and technical assistance
- Helping existing businesses stabilize and become more profitable
- Recruit businesses to the area

Example: East Side of St. Paul



## Fostering Community Conditions for Entrepreneurship

- Provide quality business training and technical assistance
- Partnerships in various sectors and with various players
- Advancing the field through organization's practices
- Maintain business community engaged





## Emerging Entrepreneurship Stories

- Aide Gomez Translation business
- Agua Gorda Agricultural Cooperative





## **Emerging Entrepreneurs Profile**

#### Latino millennial entrepreneurs

- Immigrant (maybe recent or not)
- Bilingual
- Bicultural (at least more assimilated than their parents)
- Technologically savvy
- Greater access to social capital

   which can be turned into
   economic capital
- Don't necessarily look to have business serve Latino community first



2014 Latino Scholarship Fund Recipients



## **Emerging Practices**

- Sharing services
  - Non-profit collaborations seeking to mutually leverage each other strengths
    - Example: the East Side Enterprise Center
- Cooperation between businesses
  - Business-to-business collaboration
    - Shared Ground Farmers Cooperative
    - Taco Tour on Lake Street
- Social enterprises
  - Businesses integrate for-profit and non-profit concepts, e.g. Kitchen on the Bluff (commercial kitchen)





2015 Taco Tour on Lake Street website

## **Emerging Practices (cont.)**

#### Why these emerging practices

- Reduces risks
- Shares/reduces costs
- Leverages strengths
- Helps cover weak areas
- Provides testing grounds
- Creates critical mass to compete against more established businesses
- Can accelerate profitability
- Fosters sense of business community

## New Business Development Trends

- Entrance into agricultural especially to meet local production demands
- Localized manufacturing creating sense of place, e.g. craft beer
- Residential contracting and other construction
- Pop-up opportunities





### **Future Opportunities**

- Pathways for business ownership in new areas computer and information technology, green economy
- A focus on Latino millennials can potentially lead to business development in other sectors or geographies
- New forms of business member engagement a business member smart phone app?
- New business training and technical assistance products by LEDC

## QUESTIONS??



